

# Popular Annual Financial Report

Fiscal Year Ending  
Aug. 31, 2010



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# OUR VALUES

## San Jacinto College

### VISION

San Jacinto College will be the leader in educational excellence and in the achievement of equity among diverse populations. We will empower students to achieve their goals, redefine their expectations, and encourage their exploration of new opportunities. Our passions are people, learning, innovation, and continuous improvement.

### MISSION

Our mission is to ensure student success, create seamless transitions, and enrich the quality of life in the communities we serve.

### Student Success

This is our ultimate measure

Student success is the reason for our being. It frames our thinking in everything we do, and it guides every decision we make. We know different students define success differently. To some, success may entail being the first in the family to attend college. To others, it may be to successfully transfer to a university. For others, it means getting a license or certificate in a trade and get a good-paying job. Success can be finding a way to afford college. It can be finding a way to help cure cancer. Or it can be simply finding good child care on campus to free up time for class.

We strive to help every student meet every goal successfully. In doing this we have come to value the following:

#### **Integrity: Ethical and Professional**

“We act in ways which instill confidence and trust”

#### **Excellence: In Everything We Do**

“We achieve quality results in everything we do”

#### **Accountability: It’s Up to Us**

“We take responsibility for our commitments and outcomes”

#### **Innovation: Lead the Way**

“We apply our knowledge, skill, insight, and imagination to recognize opportunities, solve problems, and recommend new solutions”

#### **Sense of Community: Caring for Those We Serve and Ourselves**

“We demonstrate genuine concern for the well-being of our students, our community and ourselves”

#### **Student Success: Our Ultimate Measure**

“We enable students to achieve their goals”

#### **Diversity: Celebrate the Differences**

“We celebrate the diversity of ideas and cultures”

#### **Collaboration: We work Together**

“We work together for the benefit of the college”

# 2009-2010 Board of Trustees



**Marie Flickinger**  
Chair



**Dan Mims**  
Vice Chair



**Ben Meador**  
Secretary



**Larry Wilson**  
Assistant Secretary



**John Moon, Jr.**  
Member



**C. Wayne Slovacek**  
Member



**Dr. Ruede Wheeler**  
Member



**J.D. Bruce**  
Trustee Emeritus



**W.L. "Levi" Smallwood**  
Trustee Emeritus



# Leadership Team



**Dr. Brenda Hellyer**  
San Jacinto College  
Chancellor



**Teri Fowlé**  
Associate Vice Chancellor  
for Marketing



**Dr. Allatia Harris**  
North Campus President



**Kenneth D. Lynn**  
Vice Chancellor for Fiscal Affairs



**Dr. H. Neil Matkin**  
Central Campus President



**Dr. Maureen Murphy**  
South Campus President



**Rob Stanicic**  
Interim Chief Information Officer



**Stephen Trncak**  
Vice Chancellor for  
Human Resources



**Dr. Laurel V. Williamson**  
Vice Chancellor for Learning  
and Student Success

# San Jacinto College Organizational Chart



Desiring to view the CAFR & PAFR, view it on the College's website at [admin.sanjac.edu/college-administration/fiscal-affairs/annual-financial-reports](http://admin.sanjac.edu/college-administration/fiscal-affairs/annual-financial-reports)

# San Jacinto College History

## Excellence, a half-century in the making

In September of 1961, some 870 students filed into a handful of renovated buildings in downtown Pasadena, Texas to attend the very first classes offered by San Jacinto Junior College. Since then, we've grown to three campuses and five extension centers offering more than 140 academic and technical degree programs as well as job training opportunities. We now serve more than 29,000 students. It has been an impressive run.

## Getting started

In May 1960, voters in the Channelview, Deer Park, Galena Park, La Porte and Pasadena school districts approved the creation of East Harris County Union Junior College. They elected seven members to serve on the Board of Regents (now Board of Trustees) and authorized them to levy a tax for the school's operations and maintenance.

In February 1961, the Board of Regents changed the name to The San Jacinto Junior College District. The following September, we opened our doors.

## Expansion in the 1970s

Bonds issued in 1972 included funds for a second campus. North Shore High School provided space for classes until the North Campus opened in the Fall of 1975. Then, in 1976, bonds were approved for a third campus. J. Frank Dobie High School provided classrooms until San Jacinto College South was ready in September of 1979.

## Major upgrades and re-accreditation

In December 1999, voters approved the issuing of \$91 million in general obligation bonds, allowing us to add six new buildings and make substantial infrastructure improvements throughout the district. Then in May 2008 another vote earmarked \$295 million.

This decade of funding has led to some extraordinary growth and innovation. Clear Horizons Early College High School opened its doors on the South campus in the fall of 2007. A partnership with Clear Creek Independent School District, this program allows students to earn an associate degree while simultaneously earning a high school diploma.

We've also faced some tough challenges. In 2008, Hurricane Ike inflicted significant damage to our campuses. However, thanks to a strong leadership team, San Jacinto College students were back in class in just over two weeks. We even had a plan in place for students to complete the semester on time, a fact that didn't elude the Southern Association of Colleges and Schools, who awarded us re-accreditation later that Fall.

As we look back over the past five decades, we are very proud of the vision, passion, and anything-it-takes attitude that has marked this institution's growth.

## Accreditation Statement

San Jacinto Community College District is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to award the associate degree. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097 or call 404-679-4501 for questions about the status of San Jacinto Community College District.

## Letter from the Vice Chancellor of Fiscal Affairs



Members of the Board of Trustees, taxpayers of Harris and Chambers Counties, and citizens of the San Jacinto Community College District service areas:

It is a pleasure to present the first San Jacinto College Popular Annual Financial Report (PAFR) for the fiscal year ending Aug. 31, 2010. This report is specifically designed to allow our residents and other interested parties an easy understanding of the College's financial operations.

The PAFR summarizes the financial activities and operating results of the College, and was gathered from the financial information reported in our audited fiscal year (FY) 2010 Comprehensive Annual Financial Report (CAFR). The CAFR is a more comprehensive document that is prepared in

conformance with Generally Accepted Accounting Principles (GAAP) and was audited by MFR, P.C., a licensed certified public accounting firm, receiving an "unqualified" (the highest) opinion, meaning that in the auditors' opinion the financial statements are free from material misstatements. The PAFR is unaudited and presented on a GAAP basis. While the underlying accounting methods are similar to the CAFR, the PAFR simplifies reporting by not including all segregated funds, required presentations and full disclosure of all material financial and non-financial events in the notes of the financial statements. Citizens desiring to view the CAFR may view it on the College's website at [admin.sanjac.edu/college-administration/fiscal-affairs/annual-financial-reports](http://admin.sanjac.edu/college-administration/fiscal-affairs/annual-financial-reports).

The preparation of this report could not have been accomplished without the services of the entire fiscal affairs staff. I would like to express my appreciation for their efforts toward advancing the quality and effectiveness of the College's financial reporting process. Credit should also be given to the Chancellor, Dr. Brenda Hellyer and the Board of Trustees for their support in maintaining the highest standards of professionalism with regard to the College's financial operations.

Respectfully submitted,

A handwritten signature in black ink, appearing to be "K. Lynn", with a long horizontal line extending to the right. The signature is written over a faint, large watermark of the San Jacinto College seal, which includes the text "Es Nos", "1961", and "San Jacinto College".

Kenneth D. Lynn, CPA  
Vice Chancellor of Fiscal Affairs



# Accomplishments of the Department of Fiscal Affairs

The fiscal affairs department of San Jacinto College is committed to its role as a good steward of District funds. By maintaining the highest standards of integrity and adhering to strict guidelines, the Department, with guidance from the Board of Trustees, oversees a diverse portfolio of sound investments. Though performance is always the goal, safety of principal is paramount to every decision relating to the investment of San Jacinto College funds.

- Champion of Small & Minority Owned Businesses award from the Economic Alliance of the Houston Port Region.
- Received the 3rd Certificate of Achievement for Excellence in Financial Reporting award from the Government Financial Officers Association (GFOA)
- Received the 2nd Distinguished Budget Award Government Financial Officers Association (GFOA)



# 2010 – 2013 Strategic Plan

The Strategic Plan (the Plan) is an organic document. It is designed to be used. While the goals and strategies cover 2010 through 2013, the actions under these goals and strategies will be updated on an annual basis. Goals and strategies may cover multiple years, and some may be institutionalized as part of ongoing processes.

The Plan is guided by the **College's values**. These eight values are the touchstones for all that we do. They are the anchors to how we conduct ourselves daily and as we move forward. The College's values guide the organization's culture and character. Each employee fosters a climate that is consistent with the College's core values.

The Plan is based on a commitment to five underlying assumptions. These assumptions of one-college approach, resources, institutional research, technologies, and communication will guide the implementation of the Plan and are considered critical to success.

**One-College Approach:** The Plan assumes that the College operates as one college with multiple campuses, centers, programs, and services. Common policies and procedures and consistent business practices will guide the College as the Plan is implemented. Leaders of the College may serve in multiple leadership roles, but the priority role must always be to the college-wide focus, "What is best for the San Jacinto College community as a whole?" We will focus on providing students with a consistent, quality educational experience across all locations, programs, and services.

**Resources:** The Plan assumes that the College will allocate and repurpose funding sources to adequately support the initiatives and strategies in the Plan. It is also assumed that the College will leverage resources to adequately support the strategies and initiatives in the Plan by exploring and actively seeking additional funding sources.

**Institutional Research:** The Plan assumes that the College will support the institutional research functions necessary to develop and assess the strategies and initiatives in the Plan. We will continue to embrace data-informed decision making; it is assumed that decisions and actions must answer the ultimate question, –"How does this improve student success?"

**Technologies:** The Plan assumes that the College will acquire and utilize appropriate technologies to support and advance the strategies and initiatives in the Plan.

**Communication:** The Plan assumes that the College will develop and disseminate information necessary to implement, support, and advance the strategies and initiatives in the Plan. Such communication will be open and transparent and will require active participation by all employees.

# Financial Review

The following is an overview of the College's financial operations for the fiscal year ended Aug. 31, 2010 (FY 2010). Most of the information contained within this Popular Annual Financial Report (PAFR) is extracted from the financial information contained within the FY 2010 Comprehensive Annual Financial Report (CAFR). The CAFR is a more detailed and complete financial presentation prepared in conformance with Generally Accepted Accounting Principles (GAAP) and was audited by the College's independent auditors, receiving an unqualified opinion. An unqualified opinion is given when an auditor can state that the financial statements are accurately and fairly presented. While the financial data in this PAFR conforms to GAAP, the statistical, economic, and demographic data is taken from various sources and is unaudited. The financial information for the San Jacinto Community College Foundation, Inc., is not included within this PAFR. The College's CAFR is available at the College's website at [admin.sanjac.edu/college-administration/fiscal-affairs/annual-financial-reports](http://admin.sanjac.edu/college-administration/fiscal-affairs/annual-financial-reports).

## Financial Highlights

The College's financial position in FY 2010 continues to remain strong with total assets of \$506.7 million, total liabilities of \$308.4 million, and total net assets of \$198.3 million. The following is prepared from the College's Statement of Net Assets and provides a summary of it's assets, liabilities, and net assets for the years ended Aug. 31:

### Summary of Statements of Net Assets (in thousands)

	2010	2009	2008
Current assets	\$ 74,505	\$ 57,927	\$ 76,184
Noncurrent assets:			
Capital assets, net of depreciation	173,747	144,801	144,404
Other, includes 2009 bond proceeds	<u>258,473</u>	<u>299,329</u>	<u>35,068</u>
<b>Total</b>	<b><u>\$ 506,725</u></b>	<b><u>\$ 502,057</u></b>	<b><u>\$ 255,656</u></b>
Current liabilities	\$ 44,578	\$ 40,506	\$ 30,669
Noncurrent liabilities	<u>263,843</u>	<u>276,812</u>	<u>63,408</u>
<b>Total liabilities</b>	<b><u>\$ 308,421</u></b>	<b><u>\$ 317,318</u></b>	<b><u>\$ 94,077</u></b>
Net assets			
Invested in capital assets, net of related dept	\$ 98,002	\$ 80,816	\$ 78,719
Expendable - restricted	15,948	14,807	5,715
Unrestricted	<u>84,354</u>	<u>89,116</u>	<u>77,145</u>
<b>Total net assets</b>	<b><u>\$ 198,304</u></b>	<b><u>\$ 184,739</u></b>	<b><u>\$ 161,579</u></b>

## Fiscal Year 2010 Compared to 2009

Total assets increased \$4.7 million during the fiscal year ended Aug. 31, 2010, a modest 1 percent increase. Cash, cash equivalents, and investments decreased \$26 million, primarily due to purchase of capital assets and increase in capital debt interest. Responding to declining interest rate fluctuations over the past year, the College maintained a conservative approach and invested a greater portion of the bond proceeds in restricted long term investments, as well maintaining appropriate liquidity through investment pools included in the cash and cash equivalents category by definition.

Total liabilities decreased by \$8.9 million to \$308.4 million in 2010 or 2.8 percent from \$317.3 million in 2009. Current liabilities increased by \$4.1 million to \$44.6 million or 10.12 percent for 2010, from \$40.5 million in 2009 primarily due to outstanding construction payments. Noncurrent liabilities decreased by \$13 million to \$264 million or 4.8 percent in 2010, from \$277 million in 2009. The decrease was due primarily from the decrease in bonds payable. Net assets increases by \$13.6 million, by \$23.2 million, and by \$11.7 million for 2010, 2009, and 2008, respectively.

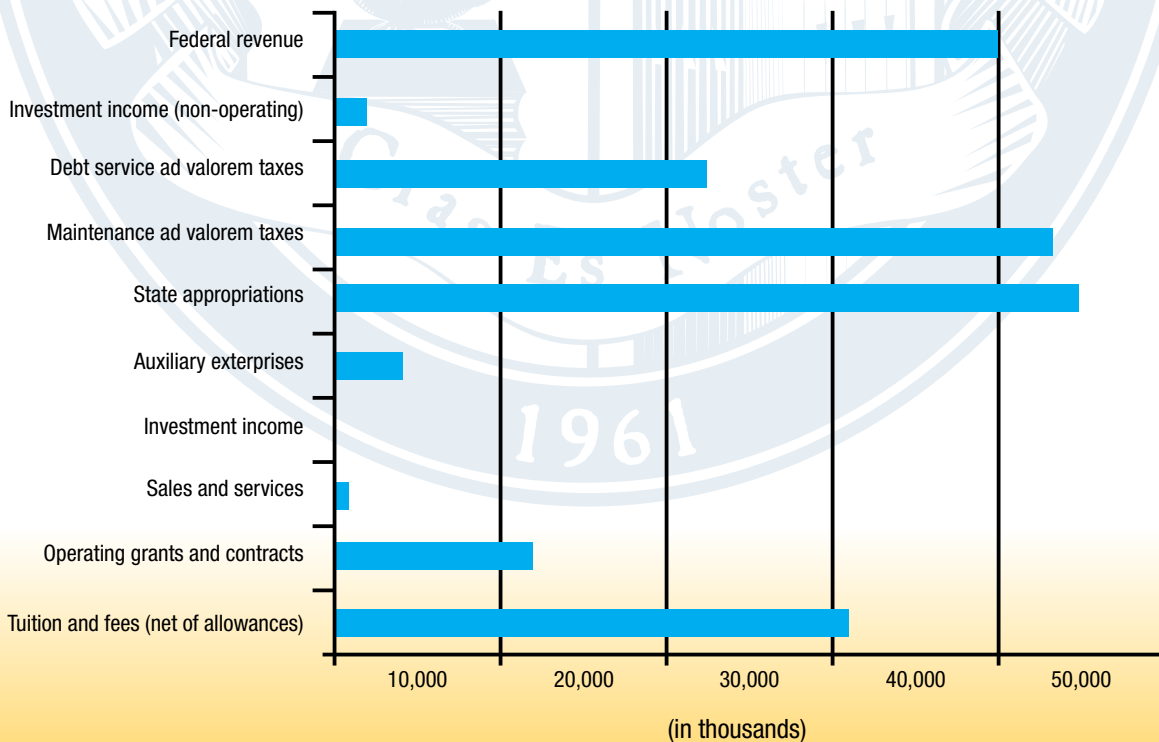
The Net Asset by Component table below represents the changes to net assets over the last three fiscal years.

## Net Assets by Component Fiscal Years 2008 to 2010

	For the Year Ended Aug. 31		
	<u>(amounts expressed in thousands)</u>		
	<u>2010</u>	<u>2009</u>	<u>2008</u>
Invested in capitals/assets, net of related debt	\$ 98,002	\$ 80,816	\$ 78,719
Restricted - expendable	15,948	14,807	5,715
Restricted - non-expendable	-	-	-
Unrestricted	<u>84,354</u>	<u>89,116</u>	<u>77,145</u>
<b>Total primary government net assets</b>	<b><u>\$ 198,304</u></b>	<b><u>\$ 184,739</u></b>	<b><u>\$ 161,579</u></b>
Prior Year Change	\$ 13,565	\$ 23,160	\$ 11,708

# Where Did the 2010 College Revenue Come From?

	2010	2009	Increase (Decrease) From 2009	% Increase (Decrease) From 2009
<b>Operating Revenues</b>				
Tuition and fees (net of allowances and discounts)	\$ 31,298,022	\$ 30,068,715	\$ 1,229,307	4.09%
Operating grants and contracts	11,507,784	9,913,743	1,594,041	16.08%
Sales and services	869,143	735,247	133,896	18.21%
Investment income	1,693	-	1,693	0.00%
Auxiliary enterprises	3,755,281	3,667,801	87,480	2.39%
<b>Total operating revenues</b>	<b>\$ 47,431,923</b>	<b>\$ 44,385,506</b>	<b>\$ 3,046,417</b>	<b>6.86%</b>
<b>Non-operating Revenues</b>				
State appropriations	\$ 47,399,957	\$ 47,838,243	\$ (438,286)	-0.92%
Maintenance ad valorem taxes	45,349,704	46,492,505	(1,142,801)	-2.46%
Debt services ad valorem taxes	22,027,384	18,895,337	3,132,047	16.58%
Federal revenue	40,150,985	24,743,586	15,407,399	62.27%
Investment Income (non-operating)	1,649,239	2,623,573	(974,334)	-37.14%
<b>Total non-operating revenues</b>	<b>\$ 156,577,269</b>	<b>\$ 140,593,244</b>	<b>\$ 15,984,025</b>	
<b>Total operating and non-operating revenues</b>	<b>\$ 204,009,192</b>	<b>\$ 184,978,750</b>	<b>\$ 19,030,442</b>	<b>10.29%</b>

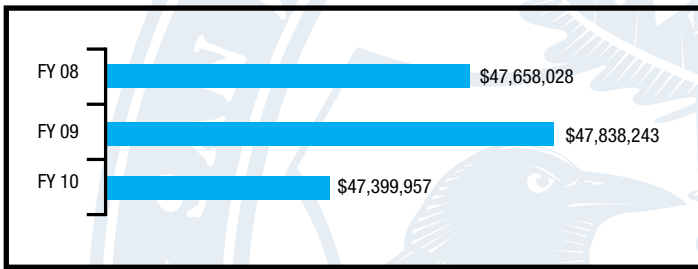


# Revenue Sources

The College has three primary sources of revenue – state appropriations, ad valorem taxes, and tuition and fees. Historically, the College has endeavored to maintain a balance between the revenue sources so that responsibility for funding College operations is to some extent equally shared. For Fiscal Year 2009 – 2010, the percentages of the total among the revenue streams were: state appropriations 34.7 percent or \$47,399,957, ad valorem taxes 33 percent or \$45,349,704, and tuition and fees (before discounts) 32.3 percent or \$43,807,352, for a total of \$136,557,013.

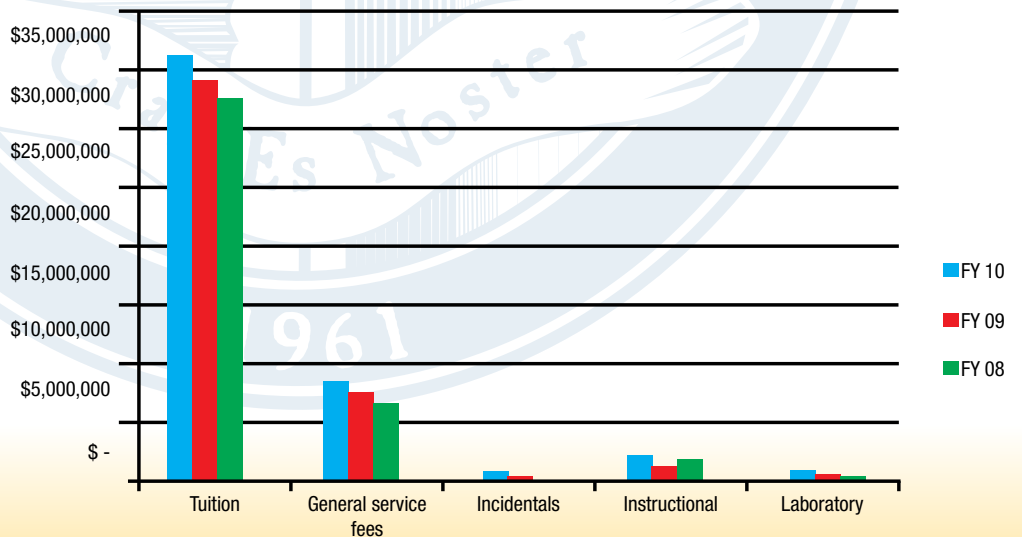
## State Funding

The legislature appropriates money for community colleges each biennium. The Texas Legislative Board allocates the appropriation among public two-year, lower-level institutions. Public two-year, lower level institutions include 50 community and junior college districts, four Texas State Technical College campuses, and three Lamar State Colleges. The amount allocated is based on fundable contact hours earned during the base year multiplied by the reimbursement rate, appropriated for the year. In FY 10, the San Jacinto College portion of state appropriations was \$47,399,957. This includes a state appropriation reduction that was implemented after the College received notification from the Texas Higher Education Coordinating Board that state institutions of higher education would immediately implement their previously submitted 5 percent of state revenue budget reduction proposals for 2009-2010. As a result, the College's state appropriation was reduced by \$1,912,182. Additionally, in May 2010, all state agencies and institutions of higher learning were directed to submit, as part of their FY 12 and FY 13 Legislative Appropriations Request, a plan on how they would reduce the baseline request for General Revenue funding by an additional 10 percent.



## Tuition and Fees

For FY 10, the in-district tuition rate is \$33 per semester credit hour (SCH) plus a general service fee of \$130. This averages to \$44 per SCH and places SJC at the low end of tuition and fees charged in the Gulf Coast Area and in Texas. Similarly, the out of district average is \$69 per SCH compared to a state average of \$88. Tuition and fees (before discounts) totaled \$43,807,352 for FY 10 an increase of \$4.09 million.



In March of 2010, the Board approved a \$5 per semester credit hour increase in tuition for all resident statuses and a \$5 increase in the general service fee effective with the Fall 2010 semester. The previous tuition increase for the College occurred in April 2007.

The tuition rates of the College are comparable with the eight community colleges in the Gulf Coast region, and are below the state averages published by the Texas Association of Community Colleges.

## Taxes

Taxes are divided into two categories: Maintenance and Operations (M&O) and Debt Service. M&O taxes support the College's day-to-day activities and debt service taxes pay interest and principal on bonded debt authorized by the voters.

In October 2009, the Maintenance and Operations tax rate decreased from \$0.115927 per \$100 of valuation to \$0.114293 in response to economic conditions. This tax rate decrease resulted in a decline of \$1.1 million as compared to the 2009 tax year. The debt service ad valorem taxes increased by \$3.1 million from FY 2009 due to a recommended increase in the debt service ad valorem rate to \$0.056507 per valuation from \$0.047484.

Fiscal Year	(Amounts expressed in thousands)				Direct Rate		
	Assessed Valuation of Property	Less Exemptions	Taxable Assessed Value (TAV)	Ratio of TAV to Assessed Value	Maintenance and Operations (a)	Debt Service (a)	Total (a)
2009-10	\$47,500,387	\$8,333,505	\$39,166,882	82.46%	0.114293	0.056507	0.170800
2008-09	\$47,918,939	\$8,436,860	\$39,482,079	82.39%	0.115927	0.047484	0.163411
2007-08	\$43,571,837	\$7,403,078	\$36,168,759	83.01%	0.115927	0.029438	0.145365

## Federal Funds – Restricted to Agency Requirements

The College had an increase of \$20.5 million in Federal Title IV funds. The Pell Grant increased by 79.4 percent (\$15.5 million) in the amount paid, and 42.4 percent in the number of recipients. The increases were primarily attributed to an increase in enrolled students who were eligible for the Pell Grant. Federal regulations eased the eligibility criteria and increased the maximum amount of Pell Grant students could receive. The College also had an increase in the number of students who participated in the Federal Family Education Loan Program. The College had 30.4 percent (479) more borrowers and 40 percent (\$5 million) increase in the amount paid. The increase can be attributed to an increase in unemployed students and/or parents.

# Expenditure Summary

Operating expenses increased by \$22.5 million to \$177.5 million for FY 2010, from \$155 million for 2009. Operating expenses related to instruction through operation and maintenance of plant increased by \$10 million; this is attributable to reclassification of expenses related to Hurricane Ike in 2009 as non-operating as well as related increase in expenses due to the 9.7 percent increase in enrollment in 2010. Scholarships and Fellowships increased by \$13 million, attributable primarily to an increase of more than 2,900 Federal Title IV recipients. Auxiliary enterprises remained unchanged at \$4 million, and depreciation decreased by \$0.8 million.

Non-operating expenses increased by \$6.2 million to \$12.9 million for FY 2010, from \$6.7 million for 2009. The increase was primarily due to the sale of \$150 million in bonds.

## Program Expenses by Function

For the Year Ended Aug. 31

(amounts expressed in thousands)

	2010	2009	2008
Instruction	\$ 60,430	\$ 55,593	\$ 57,487
Public service	4,446	3,409	3,882
Academic support	10,088	10,557	12,486
Student services	13,239	12,343	11,830
Institutional support	30,855	26,367	25,643
Operation and maintenance of plant	13,427	14,163	14,820
Scholarships and fellowships	34,194	21,152	16,508
Auxiliary enterprises	4,044	3,929	3,656
Depreciation	6,816	7,626	6,765
<b>Total operating expenses</b>	<b>177,539</b>	<b>155,139</b>	<b>153,077</b>
Interest on capital related debt	12,355	6,600	3,544
Loss on disposal of capital assets	1,170	249	162
Other non-operating	(620)	(169)	–
<b>Total non-operating expenses</b>	<b>12,905</b>	<b>6,680</b>	<b>3,706</b>
<b>Total expenses</b>	<b>\$ 190,444</b>	<b>\$ 161,819</b>	<b>\$ 156,783</b>
<b>Prior Year Change</b>	<b>\$ 28,625</b>	<b>\$ 5,036</b>	<b>\$ 8,149</b>

## Operating Expenses

Total 2010 expenses increased \$28.6 million (17.69 percent) from 2009 principally due to the following:

### Instruction

- Instruction labor increased by \$3.6 million due to an increase of 57 full-time faculty
- Non-instructional labor increased by \$747,000
- Benefits increased by \$948,000
- Decrease to lab supply purchases in the amount of \$288,000

### Public Service

- Outside provider fees increased by \$509,000 for Texas Workforce Commission (TWC) Summer grant
- Marketing consulting fees increased by \$165,000



## **Student Services**

- Non-instructional labor increased by \$421,000
- Outside provider fees increased by \$100,000 due to interpreting services fees
- Benefits increased by \$122,000

## **Institutional Support**

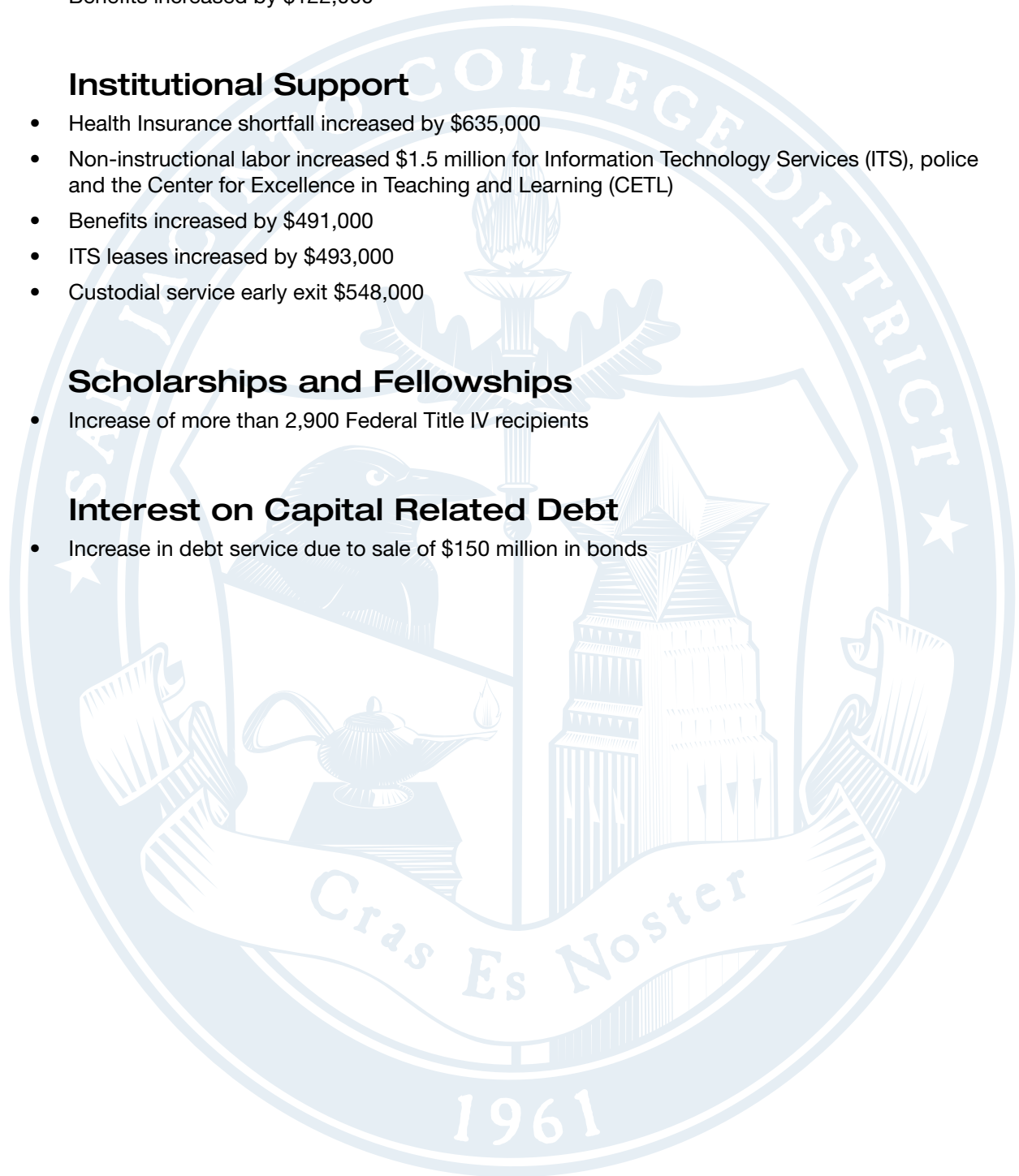
- Health Insurance shortfall increased by \$635,000
- Non-instructional labor increased \$1.5 million for Information Technology Services (ITS), police and the Center for Excellence in Teaching and Learning (CETL)
- Benefits increased by \$491,000
- ITS leases increased by \$493,000
- Custodial service early exit \$548,000

## **Scholarships and Fellowships**

- Increase of more than 2,900 Federal Title IV recipients

## **Interest on Capital Related Debt**

- Increase in debt service due to sale of \$150 million in bonds



# Capital Assets

In 2010, the College completed three roofing projects, new childcare centers for the Central and North campuses, café remodeling for the Central and South campuses, Phase 1 athletic field improvements for the North and South campuses, mechanic work on all three campuses, North campus pavement and drainage improvements, and district administration building electrical upgrades, for a total cost of \$16.1 million. At Aug. 31, 2010, \$22.8 million remained in Construction in Process for a new Central campus transportation building, Central campus welding addition, Central campus allied health addition, a new Central campus science building, a new College workforce training center, North campus Student Success Center addition, a new South campus allied health science building, network upgrades on all three campuses, pavement and drainage improvements for Central and South campuses, District human resources office expansion and remodeling, site work related to Phase 2 athletic field improvements, and site work related to the new construction bond program. The College purchased an additional 23.8596 acres for \$979,160 at the North campus.

## Capital Assets Fiscal Years 2008 to 2010

For the Year Ended Aug. 31

	2010	2009	2008
Capital assets net of accumulated depreciation	\$ 143,563,317	\$ 132,167,475	\$ 135,042,634
Capital assets not being depreciated	30,183,629	12,633,472	9,361,400
Total Capital Assets	\$ 173,746,946	\$ 144,800,947	\$ 144,404,034
Prior Year Change	\$ 28,945,999	\$ 396,913	

# Key Statistical Information

## Principal Taxpayers Fiscal Years 2008 to 2010

Taxpayer	Type of Business	Taxable Assessed Value		
		2010	2009	2008
Shell Oil Co.	Refinery	\$ 1,486,769	\$ 1,877,717	\$ 2,322,379
Equistar Chemicals LP	Chemicals	848,797	732,388	1,355,749
Houston Refining	Refinery	702,549	1,101,988	1,149,523
Dow Chemical	Refinery	617,946	776,994	309,893
Lyondell Chemical Co.	Chemicals	592,522	550,065	878,319
Oxy Vinyls LP	Petrochemical	404,812	402,232	420,549
Chevron Chemical Co.	Refinery	370,234	442,761	433,345
Centerpoint Energy, Inc.	Energy	345,960	373,904	366,282
Air Liquide	Chemicals	339,915	331,289	354,719
Albemarle Corp	Chemicals	290,230	320,710	-
Rohm & Haas Co.	Petrochemical	-	-	601,731
<b>Totals</b>		<b>\$ 5,999,734</b>	<b>\$ 6,910,048</b>	<b>\$ 8,192,489</b>
<b>Total Taxable Assessed Value</b>		<b>\$ 39,166,882</b>	<b>\$ 39,482,079</b>	<b>\$ 36,168,759</b>

## Principal Employers for the Service Area Fiscal Years 2007 to 2009

Employer	Number of Employees		
	2009	2008	2007
United Space Alliance	10,185	6,600	3,000
Pasadena ISD	7,062	7,000	7,000
Lockheed Martin Corp.	5,000	3,250	5,000
NASA Lyndon B Johnson Space Center	2,500	2,750	2,500
Boeing Co.	2,000	2,000	2,000
Gulf Stream Marine	1,700	1,700	1,700
CHCA Clear Lake, LP	1,600	1,550	1,600
Equistar Chemicals LP	1,500	1,500	1,500
IKON Office Solutions	1,400	1,400	-
Memorial Helathcare System	1,350	1,350	1,350
Pasadena Bayshore Hospital Inc.	1,200	1,350	1,500
Lyondell Chemical Co.	1,200	1,200	1,200
San Jacinto College	1,200	1,200	1,200
Channelview Complex	1,200	1,200	1,200
Powell Electrical Systems Inc	1,200	1,200	1,200
International Business	1,100	1,100	-
Pasadena Paper Co.	1,100	1,100	1,100
University of Houston - Clear Lake	1,092	1,100	1,092
Wyle Life Science	1,000	1,000	1,000
East Houston Regional Med Center	1,000	1,000	1,000
Rohm & Haas Texas Inc.	1,000	1,000	1,000
Lockheed Martin Corp.	1,000	1,000	1,000
Shell Chemical	1,000	1,000	1,000
Pasadena City Hall	970	1,100	1,100
Kellogg Brown & Root	-	-	-
Memorial 55 Plus	-	-	1,000
<b>Totals</b>	<b>49,559</b>	<b>44,650</b>	<b>41,242</b>

## Faculty, Staff, and Administrators Statistics Fiscal Years 2008 to 2010

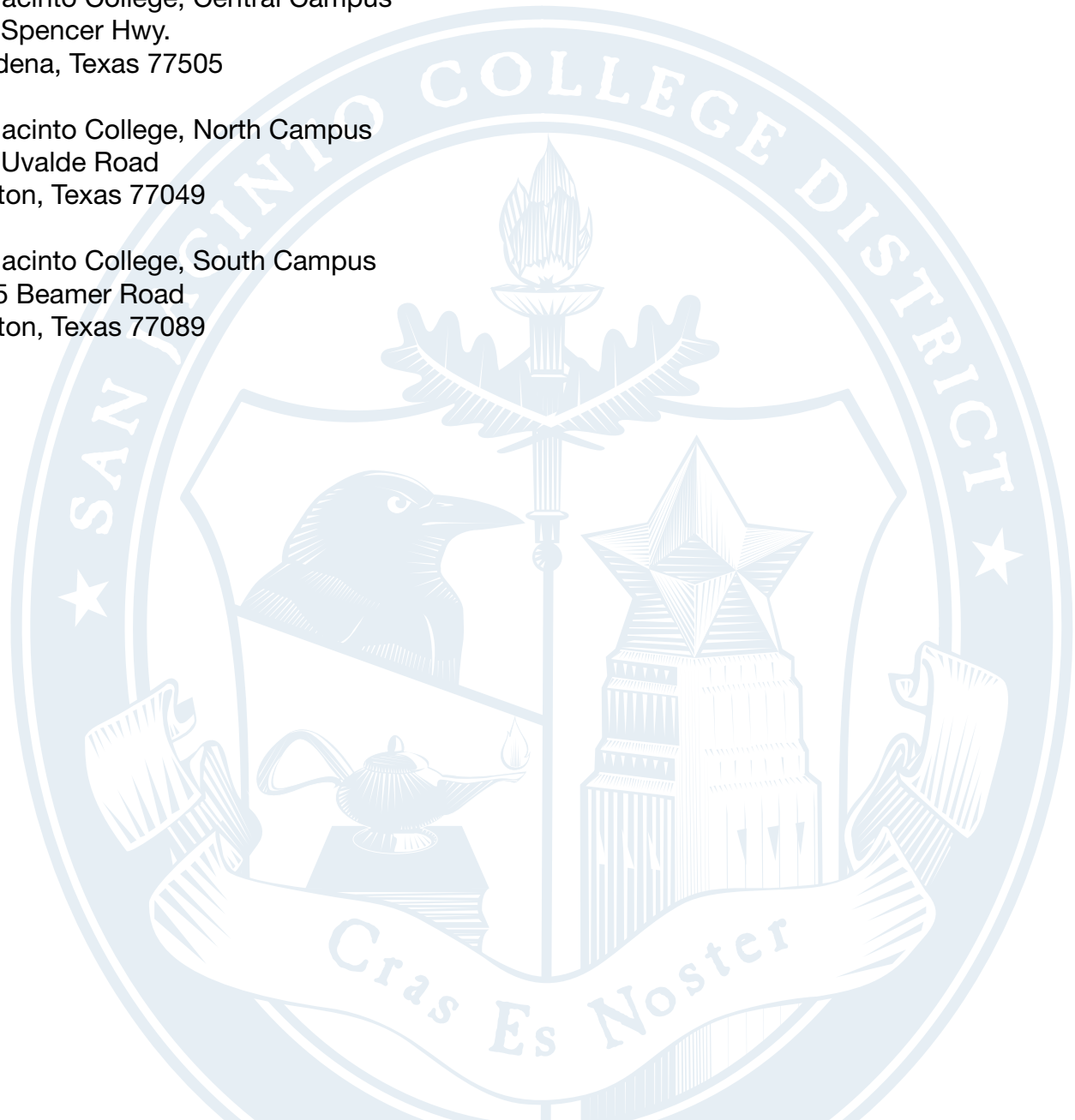
	Fiscal Year		
	2010	2009	2008
<b>Faculty</b>			
Full-time	511	454	463
Part-time	763	763	648
<b>Total</b>	<b>1,274</b>	<b>1,217</b>	<b>1,111</b>
<b>Percent</b>			
Full-time	40.1%	37.3%	41.7%
Part-time	59.9%	62.7%	58.3%
<b>Staff and Administrators</b>			
Full-time	732	703	759
Part-time	577	526	583
<b>Total</b>	<b>1,309</b>	<b>1,229</b>	<b>1,342</b>
<b>Percent</b>			
Full-time	55.9%	57.2%	56.6%
Part-time	41.1%	42.8%	43.4%
FTSE per full-time faculty	74	84	78
FTSE per full-time staff member	52	54	48
Average over 9 months faculty salary	\$55,500	\$55,722	\$55,944

San Jacinto College, Administration Building  
4624 Fairmont Pkwy.  
Pasadena, Texas 77504

San Jacinto College, Central Campus  
8060 Spencer Hwy.  
Pasadena, Texas 77505

San Jacinto College, North Campus  
5800 Uvalde Road  
Houston, Texas 77049

San Jacinto College, South Campus  
13735 Beamer Road  
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